**TEXAS CITY HOUSING AUTHORITY**
**HOUSING ASSISTANCE PAYMENTS AND ADMINISTRATIVE (S8)**
**OPERATING BUDGET**
**FYE: DECEMBER 31, 2027**

| | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Amount Average | 2022 - 2024 PUM Average | 2026 Approved Budget Amount | Change from Average Amount & 2027 Budget | 2027 Budgeted Amount | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income | 2027 Adjusted PUM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| PUM (Based on Actuals / FDS Audited) | 9039 | 9039 | 8739 | 8939 | | | | | | | | 8939 |
| **INCOME** | | | | | | | | | | | | |
| **GRANT & FEE REVENUE** | | | | | | | | | | | | |
| 706.010 HAP Fees Earned | $ 8,164,346.00 | $ 7,955,879.00 | $ 9,554,467.00 | $ 8,558,230.67 | $ 957.40 | $ 9,400,000.00 | 0.089550 | $ 9,324,700.00 | $ 214,300.00 | $ 9,539,000.00 | 78.0203% | $ 1,067.12 |
| 706.020 Administrative Fees Earned | $ 763,280.00 | $ 715,193.00 | $ 796,333.00 | $ 758,268.67 | $ 84.83 | $ 785,100.00 | 0.034176 | $ 784,200.00 | $ (13,200.00) | $ 771,000.00 | 6.3061% | $ 86.25 |
| **TOTAL GRANT & FEE REVENUE** | **$ 8,927,626.00** | **$ 8,671,072.00** | **$ 10,350,800.00** | **$ 9,316,499.33** | **$ 1,042.23** | **$ 10,185,100.00** | **0.085282** | **$ 10,108,900.00** | | **$ 10,310,000.00** | **84.3264%** | **$ 1,153.37** |
| **OTHER REVENUE** | | | | | | | | | | | | |
| 711.020 Interest Income | $ 3,564.00 | $ 3,905.00 | $ 3,629.00 | $ 3,699.33 | $ 0.41 | $ 1,300.00 | (1.845641) | $ (3,200.00) | $ 4,700.00 | $ 1,500.00 | 0.0123% | $ 0.17 |
| 714.010 HAP Fraud Recovery | $ 12,352.00 | $ 28,773.00 | $ 52,601.00 | $ 31,242.00 | $ 3.50 | $ 80,000.00 | 0.609475 | $ 50,300.00 | $ (300.00) | $ 50,000.00 | 0.4090% | $ 5.59 |
| 714.020 Admin Fraud Recovery | $ 12,352.00 | $ 28,774.00 | $ 52,602.00 | $ 31,242.67 | $ 3.50 | $ 80,000.00 | 0.609467 | $ 50,300.00 | $ (300.00) | $ 50,000.00 | 0.4090% | $ 5.59 |
| 715.000 Other Revenue | $ 76.00 | $ - | $ 180,376.00 | $ 60,150.67 | $ 6.73 | $ - | - | $ 60,200.00 | $ (200.00) | $ 60,000.00 | 0.4907% | $ 6.71 |
| 715.001 Management Fee Income | $ - | $ - | $ - | $ - | $ - | $ 48,000.00 | 1.000000 | $ - | $ 72,000.00 | $ 72,000.00 | 0.5889% | $ 8.05 |
| 715.010 Port HAP Reimbursements | $ 1,106,770.00 | $ 1,426,874.00 | $ 1,948,810.00 | $ 1,494,151.33 | $ 167.15 | $ 1,529,600.00 | 0.023175 | $ 1,528,800.00 | $ - | $ 1,528,800.00 | 12.5042% | $ 171.03 |
| 715.020 Port Admin Fees Earned | $ 149,244.00 | $ 152,340.00 | $ 200,867.00 | $ 167,483.67 | $ 18.74 | $ 141,510.00 | (0.183547) | $ 136,800.00 | $ 17,200.00 | $ 154,000.00 | 1.2596% | $ 17.23 |
| 716.000 Gain On Sale of Fixed Assets | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL OTHER REVENUE** | **$ 1,284,358.00** | **$ 1,640,666.00** | **$ 2,438,885.00** | **$ 1,787,969.67** | **$ 200.03** | **$ 1,880,410.00** | **0.049160** | **$ 1,823,200.00** | | $ 1,916,300.00 | 15.6736% | $ 214.38 |
| **TOTAL INCOME** | **$ 10,211,984.00** | **$ 10,311,738.00** | **$ 12,789,685.00** | **$ 11,104,469.00** | **$ 1,242.26** | **$ 12,065,510.00** | **0.079652** | **$ 11,932,100.00** | | **$ 12,226,300.00** | **100.0000%** | **$ 1,367.75** |

© Copyright 2019 76-Strategies Group, LLC

**TEXAS CITY HOUSING AUTHORITY**
**HOUSING ASSISTANCE PAYMENTS AND ADMINISTRATIVE (S8)**
**OPERATING BUDGET**
**FYE: DECEMBER 31, 2027**

| | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Amount Average | 2022 - 2024 PUM Average | 2026 Approved Budget Amount | Change from Average Amount & 2027 Budget | 2027 Budgeted Amount | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income | 2027 Adjusted PUM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **PUM (Based on Actuals / FDS Audited)** | 9039 | 9039 | 8739 | 8939 | | | | | | | | 8939 |
| **EXPENSES** | | | | | | | | | | | | |
| **OPERATING EXPENDITURES** | | | | | | | | | | | | |
| **ADMINISTRATIVE** | | | | | | | | | | | | |
| 911.000 Administrative Salaries | $ 382,427.00 | $ 460,410.00 | $ 522,937.00 | $ 455,258.00 | $ 50.93 | $ 541,100.00 | 0.158644 | $ 527,500.00 | $ 14,000.00 | $ 541,500.00 | 4.4290% | $ 60.58 |
| 912.000 Audit Fees | $ 10,725.00 | $ 18,000.00 | $ 11,000.00 | $ 13,241.67 | $ 1.48 | $ 13,000.00 | (0.018590) | $ 13,000.00 | $ - | $ 13,000.00 | 0.1063% | $ 1.45 |
| 913.000 Outside Fees | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 914.000 Advertising/Marketing (apt for rent) | $ 237.00 | $ 643.00 | $ 330.00 | $ 403.33 | $ 0.05 | $ 1,000.00 | 0.596667 | $ 700.00 | $ 300.00 | $ 1,000.00 | 0.0082% | $ 0.11 |
| 915.000 Employee Benefit - Administration | $ 117,924.00 | $ 125,015.00 | $ 173,082.00 | $ 138,673.67 | $ 15.51 | $ 159,300.00 | 0.129481 | $ 156,700.00 | $ 3,300.00 | $ 160,000.00 | 1.3087% | $ 17.90 |
| 916.000 Office Expense | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 916.001 Telephone/Internet/Cable | $ 15,922.00 | $ 16,116.00 | $ 18,665.00 | $ 16,901.00 | $ 1.89 | $ 19,500.00 | 0.133282 | $ 19,200.00 | $ 500.00 | $ 19,700.00 | 0.1611% | $ 2.20 |
| 916.002 Office Supplies | $ 12,637.00 | $ 14,122.00 | $ 5,481.00 | $ 10,746.67 | $ 1.20 | $ 7,000.00 | (0.535238) | $ 5,000.00 | $ 2,000.00 | $ 7,000.00 | 0.0573% | $ 0.78 |
| 916.004 Membership Dues & Fees | $ 9,266.00 | $ 11,597.00 | $ 12,256.00 | $ 11,039.67 | $ 1.24 | $ 10,200.00 | (0.082320) | $ 10,200.00 | $ 300.00 | $ 10,500.00 | 0.0859% | $ 1.17 |
| 916.006 Fee Accounting | $ 27,250.00 | $ 25,600.00 | $ 36,543.00 | $ 29,797.67 | $ 3.33 | $ 36,700.00 | 0.188074 | $ 35,500.00 | $ 1,500.00 | $ 37,000.00 | 0.3026% | $ 4.14 |
| 916.007 Contract Office Help | $ 583.00 | $ - | $ - | $ 194.33 | $ 0.02 | $ 1,000.00 | 0.805667 | $ 400.00 | $ 600.00 | $ 1,000.00 | 0.0082% | $ 0.11 |
| 916.008 Alarm Monitoring | $ 808.00 | $ 881.00 | $ - | $ 563.00 | $ 0.06 | $ 900.00 | 0.374444 | $ 800.00 | $ 200.00 | $ 1,000.00 | 0.0082% | $ 0.11 |
| 916.009 Service Agreements/Leasing | $ 5,009.00 | $ 1,718.00 | $ 4,105.00 | $ 3,610.67 | $ 0.40 | $ 5,500.00 | 0.343515 | $ 4,900.00 | $ 600.00 | $ 5,500.00 | 0.0450% | $ 0.62 |
| 916.010 Computer Support | $ 16,383.00 | $ 20,168.00 | $ 19,585.00 | $ 18,712.00 | $ 2.09 | $ 21,000.00 | 0.108952 | $ 20,800.00 | $ 200.00 | $ 21,000.00 | 0.1718% | $ 2.35 |
| 916.011 Postage | $ 7,217.00 | $ 7,436.00 | $ 6,837.00 | $ 7,163.33 | $ 0.80 | $ 6,000.00 | (0.193889) | $ 5,800.00 | $ 200.00 | $ 6,000.00 | 0.0491% | $ 0.67 |
| 916.013 Contract (MD&A, 50058's, etc) | $ 2,671.00 | $ 1,800.00 | $ - | $ 1,490.33 | $ 0.17 | $ 3,500.00 | 0.574190 | $ 2,400.00 | $ 1,100.00 | $ 3,500.00 | 0.0286% | $ 0.39 |
| 916.014 Office Rents | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 916.015 Answering Service | $ 22,040.00 | $ 35,245.00 | $ 15,258.00 | $ 24,181.00 | $ 2.71 | $ 17,000.00 | (0.422412) | $ 14,000.00 | $ 3,000.00 | $ 17,000.00 | 0.1390% | $ 1.90 |
| 916.016 Training | $ - | $ - | $ - | $ - | $ - | $ 1,000.00 | 1.000000 | $ - | $ 1,000.00 | $ 1,000.00 | 0.0082% | $ 0.11 |
| 918.000 Travel | $ 10,587.00 | $ 14,369.00 | $ 14,604.00 | $ 13,186.67 | $ 1.48 | $ 15,000.00 | 0.120889 | $ 14,800.00 | $ 1,200.00 | $ 16,000.00 | 0.1309% | $ 1.79 |
| 919.000 Other Administrative Expenses | $ 42,461.00 | $ 90,143.00 | $ 106,897.00 | $ 79,833.67 | $ 8.93 | $ 80,000.00 | 0.002079 | $ 80,000.00 | $ - | $ 80,000.00 | 0.6543% | $ 8.95 |
| 919.020 Other Advertising | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 919.025 Background Checks | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 919.030 Bank Svc Charges | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL ADMINISTRATIVE** | **$ 684,147.00** | **$ 843,263.00** | **$ 947,580.00** | **$ 824,996.67** | **$ 92.29** | **$ 938,700.00** | **0.121129** | **$ 911,700.00** | | **$ 941,700.00** | **7.7022%** | **$ 105.35** |
| **UTILITIES** | | | | | | | | | | | | |
| 931.000 Water | $ - | $ - | $ 107.00 | $ - | $ - | $ 500.00 | 1.000000 | $ - | $ 500.00 | $ 500.00 | 0.0041% | $ 0.06 |
| 932.000 Electricity | $ - | $ - | $ 5,657.00 | $ - | $ - | $ 7,000.00 | 1.000000 | $ - | $ 7,000.00 | $ 7,000.00 | 0.0573% | $ 0.78 |
| 933.000 Gas | $ - | $ - | $ 46.00 | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 936.000 Sewer for Utilities | $ - | $ - | $ 172.00 | $ - | $ - | $ 500.00 | 1.000000 | $ - | $ 500.00 | $ 500.00 | 0.0041% | $ 0.06 |
| 938.000 Other Utilities | $ - | $ - | $ 261.00 | $ - | $ - | $ 500.00 | 1.000000 | $ - | $ 500.00 | $ 500.00 | 0.0041% | $ 0.06 |
| **TOTAL UTILITIES** | **$ -** | **$ -** | **$ 6,243.00** | **$ -** | **$ -** | **$ 8,500.00** | **1.000000** | **$ -** | | **$ 8,500.00** | **0.0695%** | **$ 0.95** |

© Copyright 2019 76-Strategies Group, LLC

**TEXAS CITY HOUSING AUTHORITY**
**HOUSING ASSISTANCE PAYMENTS AND ADMINISTRATIVE (S8)**
**OPERATING BUDGET**
**FYE: DECEMBER 31, 2027**

| | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Amount Average | 2022 - 2024 PUM Average | 2026 Approved Budget Amount | Change from Average Amount & 2027 Budget | 2027 Budgeted Amount | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income | 2027 Adjusted PUM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **PUM (Based on Actuals / FDS Audited)** | 9039 | 9039 | 8739 | 8939 | | | | | | | | 8939 |
| **MAINTENANCE & REPAIRS** | | | | | | | | | | | | |
| 941.000 Maint. Operating-Labor | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 942.000 Maint. Operating-Materials | $ - | $ - | $ 13,204.00 | $ 4,401.33 | $ 0.49 | $ 5,000.00 | 0.119733 | $ 5,000.00 | $ 4,000.00 | $ 9,000.00 | 0.0736% | $ 1.01 |
| 942.001 Maint. Operating-Materials (Fuel) | $ - | $ - | $ - | $ - | $ - | $ 6,000.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 943.010 Garbage/Trash Removal | $ - | $ - | $ 3,596.00 | $ 1,198.67 | $ 0.13 | $ - | - | $ 1,200.00 | $ 300.00 | $ 1,500.00 | 0.0123% | $ 0.17 |
| 943.020 Heating & Cooling | $ - | $ - | $ - | $ - | $ - | $ 2,000.00 | 1.000000 | $ - | $ 1,000.00 | $ 1,000.00 | 0.0082% | $ 0.11 |
| 943.030 Uniforms - Maint. | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.040 Equipment Repairs & Maintenance | $ - | $ - | $ - | $ - | $ - | $ 1,000.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 943.050 Landscaping/Grounds | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.060 Unit Turnaround | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.070 Electrical | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.080 Maint. Contract Plumbing | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.090 Maint. Extermination | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.100 Janitorial | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.110 Routine Maintenance | $ - | $ - | $ - | $ - | $ - | $ 500.00 | 1.000000 | $ - | $ 500.00 | $ 500.00 | 0.0041% | $ 0.06 |
| 943.120 Maint. Contract Misc. | $ - | $ - | $ - | $ - | $ - | $ 1,000.00 | 1.000000 | $ - | $ 1,000.00 | $ 1,000.00 | 0.0082% | $ 0.11 |
| 945.000 Employee Benefit Cont.-Maint | $ - | $ - | $ - | $ - | $ - | $ 500.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL MAINTENANCE & REPAIRS** | **$ -** | **$ -** | **$ 16,800.00** | **$ 5,600.00** | **$ 0.62** | **$ 16,000.00** | **0.650000** | **$ 6,200.00** | | **$ 13,000.00** | **0.1063%** | **$ 1.45** |
| **PROTECTIVE SERVICES** | | | | | | | | | | | | |
| 953.000 Protective Services Other | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL PROTECTIVE SERVICES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **-** | **$ -** | | **$ -** | **0.0000%** | **$ -** |
| **GENERAL EXPENDITURES** | | | | | | | | | | | | |
| **INSURANCE PREMIUMS** | | | | | | | | | | | | |
| 961.010 Property Insurance | $ - | $ - | $ 17,186.00 | $ 5,728.67 | $ 0.64 | $ 11,000.00 | 0.479212 | $ 8,500.00 | $ 9,500.00 | $ 18,000.00 | 0.1472% | $ 2.01 |
| 961.020 Liability Insurance | $ - | $ - | $ 4,096.00 | $ 1,365.33 | $ 0.15 | $ 2,000.00 | 0.317333 | $ 1,800.00 | $ 2,700.00 | $ 4,500.00 | 0.0368% | $ 0.50 |
| 961.030 Workers Compensation Insurance | $ 2,915.00 | $ 3,317.00 | $ 3,312.00 | $ 3,181.33 | $ 0.36 | $ 3,400.00 | 0.064314 | $ 3,400.00 | $ 600.00 | $ 4,000.00 | 0.0327% | $ 0.45 |
| 961.040 Other Insurance Expense | $ 1,909.00 | $ 2,115.00 | $ 2,297.00 | $ 2,107.00 | $ 0.24 | $ - | - | $ 2,200.00 | $ (1,700.00) | $ 500.00 | 0.0041% | $ 0.06 |
| 961.041 Bond Insurance | $ - | $ - | $ - | $ - | $ - | $ 500.00 | 1.000000 | $ - | $ 300.00 | $ 300.00 | 0.0025% | $ 0.03 |
| 961.042 Auto Insurance | $ - | $ - | $ - | $ - | $ - | $ 2,500.00 | 1.000000 | $ - | $ 2,000.00 | $ 2,000.00 | 0.0164% | $ 0.22 |
| **TOTAL INSURANCE PREMIUMS** | **$ 4,824.00** | **$ 5,432.00** | **$ 26,891.00** | **$ 12,382.33** | **$ 1.39** | **$ 19,400.00** | **0.361735** | **$ 15,900.00** | | **$ 29,300.00** | **0.2396%** | **$ 3.28** |
| **OTHER GENERAL EXPENDITURES** | | | | | | | | | | | | |
| 962.000 Other General Expenses | $ 7,331.00 | $ 12,559.00 | $ 26,212.00 | $ 15,367.33 | $ 1.72 | $ 4,000.00 | (2.841833) | $ - | $ 16,000.00 | $ 16,000.00 | 0.1309% | $ 1.79 |
| 962.002 Port Out Admin Fee's | $ - | $ - | $ - | $ - | $ - | $ 23,700.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 962.010 Compensated Absences | $ 24,662.00 | $ 18,647.00 | $ 45,215.00 | $ 29,508.00 | $ 3.30 | $ 45,000.00 | 0.344267 | $ 39,700.00 | $ 10,300.00 | $ 50,000.00 | 0.4090% | $ 5.59 |
| 966.000 Bad Debt - Other | $ 10,585.00 | $ 15,771.00 | $ 35,181.00 | $ 20,512.33 | $ 2.29 | $ 12,000.00 | (0.709361) | $ 6,000.00 | $ 94,000.00 | $ 100,000.00 | 0.8179% | $ 11.19 |
| **TOTAL OTHER GENERAL EXPENDITURES** | **$ 42,578.00** | **$ 46,977.00** | **$ 106,608.00** | **$ 65,387.67** | **$ 7.31** | **$ 84,700.00** | **0.228009** | **$ 45,700.00** | | **$ 166,000.00** | **1.3577%** | **$ 16.78** |
| **TOTAL GENERAL EXPENDITURES** | **$ 47,402.00** | **$ 52,409.00** | **$ 133,499.00** | **$ 77,770.00** | **$ 8.70** | **$ 104,100.00** | **0.252930** | **$ 61,600.00** | | **$ 195,300.00** | **1.5974%** | **$ 20.06** |
| **TOTAL OPERATING EXPENDITURES** | **$ 731,549.00** | **$ 895,672.00** | **$ 1,104,122.00** | **$ 908,366.67** | **$ 101.61** | **$ 1,067,300.00** | **0.148912** | **$ 979,500.00** | | **$ 1,158,500.00** | **9.4755%** | **$ 127.81** |
| **OTHER EXPENDITURES** | | | | | | | | | | | | |
| **EXTRAORDINARY MAINTENANCE** | | | | | | | | | | | | |
| 971.000 Extraordinary Maintenance | $ 884.00 | $ - | $ - | $ 294.67 | $ 0.03 | $ - | - | $ 300.00 | $ (300.00) | $ - | 0.0000% | $ - |
| **TOTAL EXTRAORDINARY MAINTENANCE** | **$ 884.00** | **$ -** | **$ -** | **$ 294.67** | **$ 0.03** | **$ -** | **-** | **$ 300.00** | | **$ -** | **0.0000%** | **$ -** |

© Copyright 2019 76-Strategies Group, LLC

**TEXAS CITY HOUSING AUTHORITY**
**HOUSING ASSISTANCE PAYMENTS AND ADMINISTRATIVE (S8)**
**OPERATING BUDGET**
**FYE: DECEMBER 31, 2027**

| | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Amount Average | 2022 - 2024 PUM Average | 2026 Approved Budget Amount | Change from Average Amount & 2027 Budget | 2027 Budgeted Amount | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income | 2027 Adjusted PUM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| PUM (Based on Actuals / FDS Audited) | 9039 | 9039 | 8739 | 8939 | | | | | | | | 8939 |
| **OTHER EXPENDITURES** | | | | | | | | | | | | |
| 973.050 HAP Expense General | $ 8,119,176.00 | $ 8,048,400.00 | $ 9,589,478.00 | $ 8,585,684.67 | $ 960.47 | $ 9,400,000.00 | 0.086629 | $ 9,329,500.00 | $ 209,500.00 | $ 9,539,000.00 | 78.0203% | $ 1,067.12 |
| 973.051 Utiltiy Payments | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 973.500 HAP Portabilities | $ 1,105,383.00 | $ 1,439,450.00 | $ 1,959,690.00 | $ 1,501,507.67 | $ 167.97 | $ 1,529,600.00 | 0.018366 | $ 1,529,100.00 | $ (300.00) | $ 1,528,800.00 | 12.5042% | $ 171.03 |
| 974.000 Depreciation Expense | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL OTHER EXPENDITURES** | **$ 9,224,559.00** | **$ 9,487,850.00** | **$ 11,549,168.00** | **$ 10,087,192.33** | **$ 1,128.44** | **$ 10,929,600.00** | 0.077076 | **$ 10,858,600.00** | | **$ 11,067,800.00** | **90.5245%** | **$ 1,238.15** |
| **TOTAL EXPENSES** | **$ 9,956,992.00** | **$ 10,383,522.00** | **$ 12,653,290.00** | **$ 10,995,853.67** | **$ 1,230.08** | **$ 11,996,900.00** | 0.083442 | **$ 11,838,400.00** | | **$ 12,226,300.00** | **100.0000%** | **$ 1,365.96** |
| **SURPLUS** | **$ 254,992.00** | **$ (71,784.00)** | **$ 136,395.00** | **$ 108,615.33** | **$ 12.18** | **$ 68,610.00** | (0.583083) | **$ 93,700.00** | | **$ -** | **0.0000%** | **$ 1.79** |

| Provision for and Estimated or Actual Operating Reserve at Fiscal Year End | |
|---|---|
| **Total reserve (UNP/RNP) at End of previous fiscal year -2025 actual per Audited FDS** | **$ 1,794,887.00** |
| **Provision for Reserves (UNP/RNP) - Previous Budget Year (Check One)**<br>☑ Estimated for FYE<br>☐ Actual for FYE | 68,610.00 |
| **Reserves (UNP/RNP) at End of Previous Budget Year (Check one)**<br>☑ Estimated for FYE<br>☐ Actual for FYE | **$ 1,863,497.00** |
| **Provision for Reserves (UNP/RNP) - Requested Budget Year Estimated for FYE** | - |
| **Reserves (UNP/RNP) at End of Requested Budget Year Estimated for FYE** | **1,863,497.00** |

© Copyright 2019 76-Strategies Group, LLC

TEXAS CITY HOUSING AUTHORITY
TEXAS CITY WORKFORCE (SS)
OPERATING BUDGET
FYE: DECEMBER 31, 2027

| 76 - BLI | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Average Amt. | 2023 - 2025 Average -PUM | 2026 Approved Budget Amount | Change from Average Amount & 2026 Budget | 2027 Budget p/ Change | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income | 2027 Adjusted PUM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **INCOME** | | | | | | | | | | | | |
| **OPERATING REVENUES** | | | | | | | | | | | | |
| 703.000 Dwelling Rental Income | $ - | $ - | $ 117,907.00 | $ 39,302.33 | $ 65.50 | $ 863,000.00 | 0.954458 | $ 76,900.00 | $ 123,100.00 | $ 200,000.00 | 18.0070% | $ 333.33 |
| 703.010 Retroactive Rents/ Pymts - Chg off Accts | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 704.000 Other Tenant Revenue | $ - | $ - | $ 6,679.00 | $ 2,226.33 | $ 3.71 | $ 11,900.00 | 0.812913 | $ 4,100.00 | $ 5,900.00 | $ 10,000.00 | 0.9003% | $ 16.67 |
| 704.020 Excess Utility | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL OPERATING REVENUES** | $ - | $ - | $ 124,586.00 | $ 41,528.67 | $ 69.21 | $ 874,900.00 | 0.952533 | $ 81,000.00 | | $ 210,000.00 | 18.9073% | $ 350.00 |
| **OTHER REVENUES** | | | | | | | | | | | | |
| 711.000 Investment Income - Unrestricted | $ - | $ - | $ 1,514.00 | $ 504.67 | $ 0.84 | $ - | - | $ 600.00 | $ 1,400.00 | $ 2,000.00 | 0.1801% | $ 3.33 |
| 706.XXX CFP Operating Grants | $ - | | | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 715.XXX Wiaved PILOT Income | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 715.000 Other Revenue | $ - | $ - | $ 752,152.00 | $ 250,717.33 | $ 417.86 | $ 200.00 | (1,252.586667) | $ - | $ 898,680.00 | $ 898,680.00 | 80.9126% | $ 1,497.80 |
| 716.000 Gain on the Sale of Fixed Assets | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL OTHER REVENUES** | $ - | $ - | $ 753,666.00 | $ 251,222.00 | $ 418.70 | $ 200.00 | (1,255.110000) | $ 600.00 | | $ 900,680.00 | 81.0927% | $ 1,501.13 |
| **TOTAL INCOME** | **$ -** | **$ -** | **$ 878,252.00** | **$ 292,750.67** | **$ 487.91** | **$ 875,100.00** | **0.665466** | **$ 81,600.00** | | **$ 1,110,680.00** | **100.0000%** | **$ 1,851.13** |

© Copyright 2019 76-Strategies Group, LLC

TEXAS CITY HOUSING AUTHORITY
TEXAS CITY WORKFORCE (SS)
OPERATING BUDGET
FYE: DECEMBER 31, 2027

| 76 - BLI | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Average Amt. | 2023 - 2025 Average -PUM | 2026 Approved Budget Amount | Change from Average Amount & 2026 Budget | 2027 Budget p/ Change | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income | 2027 Adjusted PUM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **EXPENSES** | | | | | | | | | | | | |
| **GENERAL ADMINISTRATION** | | | | | | | | | | | | |
| 911.000 Administrative Salaries | $ - | $ - | $ 13,638.00 | $ 4,546.00 | $ 7.58 | $ 92,000.00 | 0.950587 | $ 8,900.00 | $ 58,100.00 | $ 67,000.00 | 6.0323% | $ 111.67 |
| 912.000 Audit Fees | $ - | $ - | $ - | $ - | $ - | $ 5,000.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 913.000 Management Fee | $ - | $ - | $ 130,056.00 | $ 43,352.00 | $ 72.25 | $ 48,000.00 | 0.096833 | $ 47,600.00 | $ (11,600.00) | $ 36,000.00 | 3.2413% | $ 60.00 |
| 914.000 Advertising & Marketing | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 915.000 Employee Benefit Cont.-Admin | $ - | $ - | $ - | $ - | $ - | $ 11,500.00 | 1.000000 | $ - | $ 12,000.00 | $ 12,000.00 | 1.0804% | $ 20.00 |
| 916.000 Office Expenses | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 916.001 Telephone/Internet/Cable | $ - | $ - | $ 2,959.00 | $ 986.33 | $ 1.64 | $ 2,000.00 | 0.506833 | $ 1,500.00 | $ 500.00 | $ 2,000.00 | 0.1801% | $ 3.33 |
| 916.002 Office Supplies | $ - | $ - | $ 684.00 | $ 228.00 | $ 0.38 | $ 600.00 | 0.620000 | $ 400.00 | $ 200.00 | $ 600.00 | 0.0540% | $ 1.00 |
| 916.003 Court Costs | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 916.004 Membership Dues & Fees | $ - | $ - | $ 1,221.00 | $ 407.00 | $ 0.68 | $ 500.00 | 0.186000 | $ 500.00 | $ - | $ 500.00 | 0.0450% | $ 0.83 |
| 916.006 Fee Accounting | $ - | $ - | $ 1,317.00 | $ 439.00 | $ 0.73 | $ 2,000.00 | 0.780500 | $ 800.00 | $ 1,200.00 | $ 2,000.00 | 0.1801% | $ 3.33 |
| 916.007 Contract Office Help | $ - | $ - | $ 84.00 | $ 28.00 | $ 0.05 | $ - | - | $ 100.00 | $ - | $ 100.00 | 0.0090% | $ 0.17 |
| 916.008 Alarm Monitoring | $ - | $ - | $ 551.00 | $ 183.67 | $ 0.31 | $ 100.00 | (0.836667) | $ 100.00 | $ 400.00 | $ 500.00 | 0.0450% | $ 0.83 |
| 916.009 Service Agreements | $ - | $ - | $ 18.00 | $ 6.00 | $ 0.01 | $ 400.00 | 0.985000 | $ 100.00 | $ - | $ 100.00 | 0.0090% | $ 0.17 |
| 916.010 Computer Support | $ - | $ - | $ 634.00 | $ 211.33 | $ 0.35 | $ - | - | $ 300.00 | $ 300.00 | $ 600.00 | 0.0540% | $ 1.00 |
| 916.011 Postage | $ - | $ - | $ 1,512.00 | $ 504.00 | $ 0.84 | $ 500.00 | (0.008000) | $ 500.00 | $ 1,000.00 | $ 1,500.00 | 0.1351% | $ 2.50 |
| 916.013 Contract Office Help | $ - | $ - | $ - | $ - | $ - | $ 24,000.00 | 1.000000 | $ - | $ 5,000.00 | $ 5,000.00 | 0.4502% | $ 8.33 |
| 916.015 Answering Service | $ - | $ - | $ - | $ - | $ - | $ 1,100.00 | 1.000000 | $ - | $ 2,000.00 | $ 2,000.00 | 0.1801% | $ 3.33 |
| 916.016 Training | $ - | $ - | $ 1,726.00 | $ 575.33 | $ 0.96 | $ 2,200.00 | 0.738485 | $ 1,100.00 | $ 900.00 | $ 2,000.00 | 0.1801% | $ 3.33 |
| 917.000 Legal Expenses | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 918.000 Travel | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ 3,000.00 | $ 3,000.00 | 0.2701% | $ 5.00 |
| 919.000 Misc. Expense | $ - | $ - | $ 12,684.00 | $ 4,228.00 | $ 7.05 | $ 13,600.00 | 0.689118 | $ 7,200.00 | $ 5,800.00 | $ 13,000.00 | 1.1705% | $ 21.67 |
| 919.020 Bid Advertising | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 919.025 Background Checks | $ - | $ - | $ - | $ - | $ - | $ - | | $ - | $ - | $ - | 0.0000% | $ - |
| 919.030 Bank Fees | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL GENERAL ADMINISTRATION** | $ - | $ - | $ 167,084.00 | $ 55,694.67 | $ 92.83 | $ 203,500.00 | 0.726316 | $ 69,100.00 | | $ 147,900.00 | 13.3162% | $ 246.50 |
| **TOTAL ADMINISTRATION** | $ - | $ - | $ 167,084.00 | $ 55,694.67 | $ 92.83 | $ 203,500.00 | 0.726316 | $ 69,100.00 | | $ 147,900.00 | 13.3162% | $ 246.50 |
| **TENANT SERVICES** | | | | | | | | | | | | |
| 920.000 Asset Management Fee | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 924.000 Tenant Services - Salaries | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 924.001 Relocation Costs | $ - | $ - | $ - | $ - | $ - | $ 5,000.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 924.003 Employee Benefit Contrib. -Tenant Services | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 924.004 Tenant Services-Other | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL TENANT SERVICES** | $ - | $ - | $ - | $ - | $ - | $ 5,000.00 | 1.000000 | $ - | | $ - | 0.0000% | $ - |
| **UTILITIES** | | | | | | | | | | | | |
| 931.000 Water | $ - | $ - | $ 7.00 | $ 2.33 | $ - | $ 200.00 | 0.988333 | $ 100.00 | $ - | $ 100.00 | 0.0090% | $ 0.17 |
| 932.000 Electricity | $ - | $ - | $ 5,666.00 | $ 1,888.67 | $ 3.15 | $ 1,300.00 | (0.452821) | $ 1,100.00 | $ 4,900.00 | $ 6,000.00 | 0.5402% | $ 10.00 |
| 933.000 Gas | $ - | $ - | $ 1,963.00 | $ 654.33 | $ 1.09 | $ 2,500.00 | 0.738267 | $ 1,200.00 | $ 800.00 | $ 2,000.00 | 0.1801% | $ 3.33 |
| 935.000 Utility Labor | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 936.000 Sewer for Utilities | $ - | $ - | $ 12.00 | $ 4.00 | $ 0.01 | $ 200.00 | 0.980000 | $ 100.00 | $ - | $ 100.00 | 0.0090% | $ 0.17 |
| 938.000 Other Utilities | $ - | $ - | $ 20.00 | $ 6.67 | $ 0.01 | $ 500.00 | 0.986667 | $ 100.00 | $ - | $ 100.00 | 0.0090% | |
| **TOTAL UTILITIES** | $ - | $ - | $ 7,668.00 | $ 2,556.00 | $ 4.26 | $ 4,700.00 | 0.456170 | $ 2,600.00 | | $ 8,300.00 | 0.7473% | $ 13.67 |

© Copyright 2019 76-Strategies Group, LLC

TEXAS CITY HOUSING AUTHORITY
TEXAS CITY WORKFORCE (SS)
OPERATING BUDGET
FYE: DECEMBER 31, 2027

| 76 - BLI | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Average Amt. | 2023 - 2025 Average -PUM | 2026 Approved Budget Amount | Change from Average Amount & 2026 Budget | 2027 Budget p/ Change | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income | 2027 Adjusted PUM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **ORDINARY MAINTENANCE SALARY & MATERIALS** | | | | | | | | | | | | |
| 941.000 Maintenance Salaries | $ - | $ - | $ 49,091.00 | $ 16,363.67 | $ 27.27 | $ 50,000.00 | 0.672727 | $ 27,400.00 | $ 24,600.00 | $ 52,000.00 | 4.6818% | $ 86.67 |
| 942.000 Maintenance Operating Materials | $ - | $ - | $ 32,572.00 | $ 10,857.33 | $ 18.10 | $ 36,100.00 | 0.699243 | $ 18,500.00 | $ 14,500.00 | $ 33,000.00 | 2.9712% | $ 55.00 |
| 942.001 Maintenance Operating Mat. Fuel | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.000 Ordinary Maint. and Operations Contracts | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.010 Garbage/Trash Removal | $ - | $ - | $ - | $ - | $ - | $ 600.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 943.020 Heating & Cooling | $ - | $ - | $ 31,935.00 | $ 10,645.00 | $ 17.74 | $ 25,500.00 | 0.582549 | $ 16,900.00 | $ 13,100.00 | $ 30,000.00 | 2.7010% | $ 50.00 |
| 943.030 Uniform - Maint. | $ - | $ - | $ - | $ - | $ - | $ 100.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 943.040 Equipment Repairs & Maint. Contracts | $ - | $ - | $ - | $ - | $ - | $ 300.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 943.050 Landscaping/Grounds | $ - | $ - | $ 63,375.00 | $ 21,125.00 | $ 35.21 | $ 27,900.00 | 0.242832 | $ 26,300.00 | $ 33,700.00 | $ 60,000.00 | 5.4021% | $ 100.00 |
| 943.060 Unit Turnaround | $ - | $ - | $ - | $ - | $ - | $ 34,700.00 | - | $ - | $ - | $ - | 0.0000% | $ - |
| 943.070 Electrical | $ - | $ - | $ - | $ - | $ - | $ - | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 943.080 Maint. Contract Plumbing | $ - | $ - | $ 2,910.00 | $ 970.00 | $ 1.62 | $ 5,500.00 | 0.687097 | $ 1,700.00 | $ 1,300.00 | $ 3,000.00 | 0.2701% | $ 5.00 |
| 943.090 Maint. Extermination | $ - | $ - | $ 2,535.00 | $ 845.00 | $ 1.41 | $ 3,100.00 | - | $ 900.00 | $ 1,600.00 | $ 2,500.00 | 0.2251% | $ 4.17 |
| 943.100 Janitorial | $ - | $ - | $ - | $ - | $ - | $ - | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 943.110 Routine Maintenance | $ - | $ - | $ 1,052.00 | $ 350.67 | $ 0.58 | $ 120,000.00 | 0.940565 | $ 700.00 | $ 1,300.00 | $ 2,000.00 | 0.1801% | $ 3.33 |
| 943.120 Maint. Contract Misc. | $ - | $ - | $ 34,335.00 | $ 11,445.00 | $ 19.08 | $ 5,900.00 | (2.270000) | $ - | $ 35,000.00 | $ 35,000.00 | 3.1512% | $ 58.33 |
| 945.000 Employee Benefit Cont.-Maint | $ - | $ - | $ 4,904.00 | $ 1,634.67 | $ 2.72 | $ 3,500.00 | - | $ 1,700.00 | $ 3,300.00 | $ 5,000.00 | 0.4502% | $ 8.33 |
| **TOTAL ORDINARY MAINTENANCE** | **$ -** | **$ -** | **$ 222,709.00** | **$ 74,236.33** | **$ 123.73** | **$ 313,200.00** | **0.762975** | **$ 94,100.00** | | **$ 222,500.00** | **20.0328%** | **$ 370.83** |
| **GENERAL EXPENSES INSURANCE** | | | | | | | | | | | | |
| 961.001 Property Insurance | $ - | $ - | $ - | $ - | $ - | $ 50,000.00 | 1.000000 | $ - | $ 30,000.00 | $ 30,000.00 | 2.7010% | $ 50.00 |
| 961.002 Liability Insurance | $ - | $ - | $ - | $ - | $ - | $ 2,000.00 | 1.000000 | $ - | $ 1,000.00 | $ 1,000.00 | 0.0900% | $ 1.67 |
| 961.003 Workers Compensation Insurance | $ - | $ - | $ - | $ - | $ - | $ 200.00 | 1.000000 | $ - | $ 500.00 | $ 500.00 | 0.0450% | $ 0.83 |
| 961.040 Other Insurance Expense | $ - | $ - | $ - | $ - | $ - | $ 1,000.00 | 1.000000 | $ - | $ 500.00 | $ 500.00 | 0.0450% | $ 0.83 |
| 961.041 Bond Insurance | $ - | $ - | $ - | $ - | $ - | $ 100.00 | 1.000000 | $ - | $ 100.00 | $ 100.00 | 0.0090% | $ 0.17 |
| 961.042 Auto Insurance | $ - | $ - | $ - | $ - | $ - | $ 100.00 | 1.000000 | $ - | $ 100.00 | $ 100.00 | 0.0090% | $ 0.17 |
| **TOTAL INSURANCE** | $ - | $ - | $ - | $ - | $ - | $ 53,400.00 | 1.000000 | $ - | | $ 32,200.00 | 2.8991% | $ 53.67 |
| **OTHER GENERAL EXPENSES** | | | | | | | | | | | | |
| 962.000 Other General Expenses | $ - | $ - | $ 647.00 | $ 215.67 | $ 0.36 | $ 500.00 | 0.568667 | $ 400.00 | $ - | $ 400.00 | 0.0360% | $ 0.67 |
| 962.001 Employee Benefit Contribution | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | |
| 962.100 Comensated Absences | $ - | $ - | $ 2,954.00 | $ 984.67 | $ 1.64 | $ 8,000.00 | 0.876917 | $ 1,900.00 | $ 3,100.00 | $ 5,000.00 | 0.4502% | $ 8.33 |
| 963.000 Payment In Lieu of Taxes | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 964.000 Bad Debt - Tenant Rents | $ - | $ - | $ 5,544.00 | $ 1,848.00 | $ 3.08 | $ 1,900.00 | 0.027368 | $ 1,900.00 | $ 3,100.00 | $ 5,000.00 | 0.4502% | $ 8.33 |
| 965.000 Bad Debt - Mortgages | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 966.000 Bad Debt - Other | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| 968.000 Severance Expenses | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL OTHER GENERAL EXPENSES** | $ - | $ - | $ 9,145.00 | $ 3,048.33 | $ 5.08 | $ 10,400.00 | 0.706891 | $ 4,200.00 | | $ 10,400.00 | 0.9364% | $ 17.33 |
| **TOTAL GENERAL EXPENSES** | **$ -** | **$ -** | **$ 9,145.00** | **$ 3,048.33** | **$ 5.08** | **$ 63,800.00** | **0.952220** | **$ 4,200.00** | | **$ 42,600.00** | **3.8355%** | **$ 71.00** |
| **TOTAL ROUTINE EXPENSES** | **$ -** | **$ -** | **$ 406,606.00** | **$ 135,535.33** | **$ 225.90** | **$ 590,200.00** | **0.770357** | **$ 170,000.00** | | **$ 421,300.00** | **37.9317%** | **$ 702.00** |

© Copyright 2019 76-Strategies Group, LLC

TEXAS CITY HOUSING AUTHORITY
TEXAS CITY WORKFORCE (SS)
OPERATING BUDGET
FYE: DECEMBER 31, 2027

| 76 - BLI | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Average Amt. | 2023 - 2025 Average -PUM | 2026 Approved Budget Amount | Change from Average Amount & 2026 Budget | 2027 Budget p/ Change | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income | 2027 Adjusted PUM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **NON-ROUTINE EXPENDITURES - EXTRAORDINARY** | | | | | | | | | | | | |
| 971.000 Extraordinary Maintenance | $ - | $ - | $ - | $ - | $ - | $ 5,000.00 | 1.000000 | $ - | $ - | $ - | 0.0000% | $ - |
| 972.000 Casualty Loss Non-Capitalized | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL EXTRAORDINARY MAINTENANCE** | $ - | $ - | $ - | $ - | $ - | $ 5,000.00 | 1.000000 | $ - | | $ - | 0.0000% | $ - |
| **NON-ROUTINE EXPENSES -Other** | | | | | | | | | | | | |
| **CAPITAL EXPENDITURES** | | | | | | | - | | | | | |
| 974.000 Depreciation Expense | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | 0.0000% | $ - |
| 999.020 Replacement of Equipment | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | 0.0000% | $ - |
| 999.040 Betterments & Additions | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | 0.0000% | $ - |
| **TOTAL CAPITAL EXPENDITURES** | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | | $ - | 0.0000% | $ - |
| **TOTAL NON-ROUTINE EXPENSES** | $ - | $ - | $ - | $ - | $ - | $ 5,000.00 | 1.000000 | $ - | | $ - | 0.0000% | $ - |
| **TOTAL EXPENSES** | $ - | $ - | $ 406,606.00 | $ 135,535.33 | $ 225.90 | $ 595,200.00 | 0.772286 | $ 170,000.00 | | $ 421,300.00 | 37.9317% | $ 702.00 |
| **SURPLUS** | $ - | $ - | $ 471,646.00 | $ 157,215.33 | $ 262.01 | $ 279,900.00 | 0.438316 | $ (88,400.00) | | $ 689,380.00 | 62.0683% | $ 1,149.13 |

| Provision for and Estimated or Actual Operating Reserve at Fiscal Year End | |
|---|---|
| **Operating reserve at End of previous fiscal year -2025 actual per Audited FDS** | **$ 316,392.00** |
| **Provision for Operating Reserve - Previous Budget Year (Check One)**<br>☑ Estimated for FYE<br>☐ Actual for FYE | 279,900.00 |
| **Operating reserve at End of Previous Budget Year (Check one)**<br>☑ Estimated for FYE<br>☐ Actual for FYE | **$ 596,292.00** |
| **Provision for Operating Reserve - Requested Budget Year Estimated for FYE** | 689,380.00 |
| **Operating Reserve at End of Requested Budget Year Estimated for FYE** | **1,285,672.00** |

© Copyright 2019 76-Strategies Group, LLC

TEXAS CITY HOUSING AUTHORITY
SIXTH STREET REDEVELOPMENT
OPERATING BUDGET
FYE: DECEMBER 31, 2027

| 76 - BLI | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Average Amt. | 2023 - 2025 Average -PUM | 2026 Budget Rev. Amount | Change from Average Amount & 2026 Budget | 2027 Budget p/ Change | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **INCOME** | | | | | | | | | | | |
| **OPERATING REVENUES** | | | | | | | | | | | |
| 703.000 Dwelling Rental Income | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 703.010 Retroactive Rents/ Pymts - Chg off Accts | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 704.000 Other Tenant Revenue | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 704.020 Excess Utility | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| **TOTAL OPERATING REVENUES** | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | | $ - | 0.0000% |
| **OTHER REVENUES** | | | | | | | | | | | |
| 711.000 Investment Income - Unrestricted | $ - | $ - | $ 2,713.00 | $ 904.33 | $ 1.51 | $ - | - | $ 1,000.00 | $ 2,000.00 | $ 3,000.00 | 0.4243% |
| 706.XXX CFP Operating Grants | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 715.XXX Wiaved PILOT Income | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 715.000 Other Revenue | $ - | $ - | $ 1,612,364.00 | $ 537,454.67 | $ 895.76 | $ - | - | $ 537,500.00 | $ 166,500.00 | $ 704,000.00 | 99.5757% |
| 716.000 Gain on the Sale of Fixed Assets | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| **TOTAL OTHER REVENUES** | $ - | $ - | $ 1,615,077.00 | $ 538,359.00 | $ 897.27 | $ - | - | $ 538,500.00 | | $ 707,000.00 | 100.0000% |
| **OPERATING SUBSIDY** | | | | | | | | | | | |
| 706.000 Operating Subsidy | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 706.001 Operating Subsidy (Other) | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| **TOTAL OPERATING SUBSIDY** | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | | $ - | 0.0000% |
| **TOTAL INCOME** | **$ -** | **$ -** | **$ 1,615,077.00** | **$ 538,359.00** | **$ 897.27** | **$ -** | **-** | **$ 538,500.00** | | **$ 707,000.00** | **100.0000%** |

© Copyright 2019 76-Strategies Group, LLC

TEXAS CITY HOUSING AUTHORITY
SIXTH STREET REDEVELOPMENT
OPERATING BUDGET
FYE: DECEMBER 31, 2027

| 76 - BLI | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Average Amt. | 2023 - 2025 Average -PUM | 2026 Budget Rev. Amount | Change from Average Amount & 2026 Budget | 2027 Budget p/ Change | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **EXPENSES** | | | | | | | | | | | |
| **GENERAL ADMINISTRATION** | | | | | | | | | | | |
| 911.000 Administrative Salaries | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ 58,200.00 | $ 58,200.00 | 8.2320% |
| 912.000 Audit Fees | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 913.000 Management Fee | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ 36,000.00 | $ 36,000.00 | 5.0919% |
| 914.000 Advertising & Marketing | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 915.000 Employee Benefit Cont.-Admin | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ 10,000.00 | $ 10,000.00 | 1.4144% |
| 916.000 Office Expenses | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.001 Telephone/Internet/Cable | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.002 Office Supplies | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.003 Court Costs | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.004 Membership Dues & Fees | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.006 Fee Accounting | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.007 Contract Office Help | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.008 Alarm Monitoring | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.009 Service Agreements | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.010 Computer Support | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.011 Postage | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.013 Contract Office Help | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.015 Answering Service | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 916.016 Training | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 917.000 Legal Expenses | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 918.000 Travel | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 919.000 Misc. Expense | $ - | $ - | $ 495.00 | $ 165.00 | $ 0.28 | $ - | - | $ 200.00 | $ 9,800.00 | $ 10,000.00 | 1.4144% |
| 919.020 Bid Advertising | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 919.025 Background Checks | $ - | $ - | $ - | $ - | $ - | $ - | | $ - | $ - | $ - | 0.0000% |
| 919.030 Bank Fees | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| **TOTAL GENERAL ADMINISTRATION** | $ - | $ - | $ 495.00 | $ 165.00 | $ 0.28 | $ - | - | $ 200.00 | | $ 114,200.00 | 16.1528% |
| **TOTAL ADMINISTRATION** | $ - | $ - | $ 495.00 | $ 165.00 | $ 0.28 | $ - | - | $ 200.00 | | $ 114,200.00 | 16.1528% |

© Copyright 2019 76-Strategies Group, LLC

TEXAS CITY HOUSING AUTHORITY
SIXTH STREET REDEVELOPMENT
OPERATING BUDGET
FYE: DECEMBER 31, 2027

| 76 - BLI | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Average Amt. | 2023 - 2025 Average -PUM | 2026 Budget Rev. Amount | Change from Average Amount & 2026 Budget | 2027 Budget p/ Change | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **ORDINARY MAINTENANCE SALARY & MATERIALS** | | | | | | | | | | | |
| 941.000 Maintenance Salaries | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 942.000 Maintenance Operating Materials | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ 20,000.00 | $ 20,000.00 | 2.8289% |
| 942.001 Maintenance Operating Mat. Fuel | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.000 Ordinary Maint. and Operations Contracts | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.010 Garbage/Trash Removal | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.020 Heating & Cooling | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.030 Uniform - Maint. | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.040 Equipment Repairs & Maint. Contracts | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.050 Landscaping/Grounds | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.060 Unit Turnaround | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.070 Electrical | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.080 Maint. Contract Plumbing | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.090 Maint. Extermination | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.100 Janitorial | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.110 Routine Maintenance | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 943.120 Maint. Contract Misc. | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ 20,000.00 | $ 20,000.00 | 2.8289% |
| 945.000 Employee Benefit Cont.-Maint | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| **TOTAL ORDINARY MAINTENANCE** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **-** | **$ -** | | **$ 40,000.00** | **5.6577%** |
| **GENERAL EXPENSES INSURANCE** | | | | | | | | | | | |
| **OTHER GENERAL EXPENSES** | | | | | | | | | | | |
| 962.000 Other General Expenses | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ 5,000.00 | $ 5,000.00 | 0.7072% |
| 962.001 Employee Benefit Contribution | $ - | $ - | $ - | | $ - | $ - | | | $ - | | 0.0000% |
| 962.100 Comensated Absences | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ 10,000.00 | $ 10,000.00 | 1.4144% |
| 963.000 Payment In Lieu of Taxes | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 964.000 Bad Debt - Tenant Rents | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 965.000 Bad Debt - Mortgages | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 966.000 Bad Debt - Other | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 968.000 Severance Expenses | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| **TOTAL OTHER GENERAL EXPENSES** | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | | $ 15,000.00 | 2.1216% |
| **TOTAL GENERAL EXPENSES** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **$ -** | **-** | **$ -** | | **$ 15,000.00** | **2.1216%** |
| **TOTAL ROUTINE EXPENSES** | **$ -** | **$ -** | **$ 495.00** | **$ 165.00** | **$ 0.28** | **$ -** | **-** | **$ 200.00** | | **$ 169,200.00** | **23.9321%** |

© Copyright 2019 76-Strategies Group, LLC

TEXAS CITY HOUSING AUTHORITY
SIXTH STREET REDEVELOPMENT
OPERATING BUDGET
FYE: DECEMBER 31, 2027

| 76 - BLI | 2023 Actual FDS Amt. | 2024 Actual FDS Amt. | 2025 Actual FDS Amt. | 2023 - 2025 Average Amt. | 2023 - 2025 Average -PUM | 2026 Budget Rev. Amount | Change from Average Amount & 2026 Budget | 2027 Budget p/ Change | PHA/HA Est. 2027 Adjustments | 2027 Adjusted Budget Amount | % of Income |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **NON-ROUTINE EXPENDITURES - EXTRAORDINARY** | | | | | | | | | | | |
| 971.000 Extraordinary Maintenance | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| 972.000 Casualty Loss Non-Capitalized | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | $ - | $ - | 0.0000% |
| TOTAL EXTRAORDINARY MAINTENANCE | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | | $ - | 0.0000% |
| **NON-ROUTINE EXPENSES -Other** | | | | | | | | | | | |
| **CAPITAL EXPENDITURES** | | | | | | | - | | | | |
| 974.000 Depreciation Expense | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | 0.0000% |
| 999.020 Replacement of Equipment | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | 0.0000% |
| 999.040 Betterments & Additions | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | 0.0000% |
| TOTAL CAPITAL EXPENDITURES | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | | $ - | 0.0000% |
| TOTAL NON-ROUTINE EXPENSES | $ - | $ - | $ - | $ - | $ - | $ - | - | $ - | | $ - | 0.0000% |
| TOTAL EXPENSES | $ - | $ - | $ 495.00 | $ 165.00 | $ 0.28 | $ - | - | $ 200.00 | | $ 169,200.00 | 23.9321% |
| SURPLUS | $ - | $ - | $ 1,614,582.00 | $ 538,194.00 | $ 896.99 | $ - | - | $ 538,300.00 | | $ 537,800.00 | 76.0679% |

| Provision for and Estimated or Actual Operating Reserve at Fiscal Year End | |
|---|---|
| **Operating reserve at End of previous fiscal year -2025 actual per Audited FDS** | **$ 1,614,582.00** |
| **Provision for Operating Reserve - Previous Budget Year (Check One)** | |
| ☑ Estimated for FYE<br>☐ Actual for FYE | - |
| **Operating reserve at End of Previous Budget Year (Check one)** | |
| ☑ Estimated for FYE<br>☐ Actual for FYE | **$ 1,614,582.00** |
| **Provision for Operating Reserve - Requested Budget Year Estimated for FYE** | 537,800.00 |
| **Operating Reserve at End of Requested Budget Year Estimated for FYE** | **2,152,382.00** |

© Copyright 2019 76-Strategies Group, LLC

**Operating Budget**
Schedule of All Positions and Salaries

**U.S. Department of Housing and Urban Development**
Office of Public and Indian Housing

OMB Approval No. 2577-0026 (Exp. 10/31/2009)

**See back page for instructions and Public Reporting Burden Statement**

| Name of Housing Authority | | | Locality | | | | | | | | | | | | | Fiscal Year End |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **TEXAS CITY HOUSING AUTHORITY** | | | **817 SECOND AVE. NORTH, TEXAS CITY, 77590** | | | | | | | | | | | | | **12/31/2027** |
| Position Title and Name By Organization Unit and Function | | Present Salary Rate Per Pay Period PBC | Requested Budget Year | | | Allocation of Salaries By Program | | | | | | | | | | |
| | | | Salary Rate Per Pay Period | Estimated Payment No. Pay Periods | Estimated Payment Annual Salaries | Management | Mgmt. % | Section 8 Programs | HCV % | Sixth Street Redevelopment (SSR) | CU % | Texas City Workforce Housing (TCW) | CU % | ROSS Program | ROSS % |
| ( 1 ) | ( 1a ) | ( 2 ) | ( 3 ) | ( 4 ) | ( 5 ) | ( 6 ) | | ( 7 ) | | ( 8 ) | | ( 9 ) | | ( 10 ) | |
| EXECUTIVE DIRECTOR -BENJAMIN DAVIS | AN-T | $ 6,235.11 | $6,236.00 | 24 | $149,643.00 | $0.00 | 0% | $119,714.40 | 80% | $14,964.30 | 10% | $14,964.30 | 10% | $0.00 | 0% |
| ASSISTANT DIRECTOR -DENISE HART | AN-T | $ 4,529.72 | $4,530.00 | 24 | $108,713.00 | $0.00 | 0% | $97,841.70 | 90% | $0.00 | 0% | $10,871.30 | 10% | $0.00 | 0% |
| HOUSING PROGRAMS DIRECTOR -SALLY COSTON | A-T | $ 2,725.63 | $2,726.00 | 24 | $65,415.00 | $0.00 | 0% | $58,873.50 | 90% | $0.00 | 0% | $6,541.50 | 10% | $0.00 | 0% |
| HQS INSPECTOR -BRANDON A. ARCHER | A-T | $ 2,269.32 | $2,270.00 | 24 | $54,464.00 | $0.00 | 0% | $49,017.60 | 90% | $0.00 | 0% | $5,446.40 | 10% | $0.00 | 0% |
| HCV OCCUPANCY SPECIALIST -BAILEY ALLEN | A-T | $ 2,291.35 | $2,292.00 | 24 | $54,992.00 | $0.00 | 0% | $49,492.80 | 90% | $0.00 | 0% | $5,499.20 | 10% | $0.00 | 0% |
| HCV OCCUPANCY SPECIALIST -KOURTNEY ALLEN | A-T | $ 2,269.32 | $2,270.00 | 24 | $54,464.00 | $0.00 | 0% | $49,017.60 | 90% | $0.00 | 0% | $5,446.40 | 10% | $0.00 | 0% |
| HCV OCCUPANCY SPECIALIST -KAYLA FORREST | A-T | $ 2,000.00 | $2,000.00 | 24 | $48,000.00 | $0.00 | 0% | $43,200.00 | 90% | $0.00 | 0% | $4,800.00 | 10% | $0.00 | 0% |
| MAINTENANCE LABORER -ANGEL ORTIZ | M | $ 2,163.20 | $2,164.00 | 24 | $51,917.00 | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% | $51,917.00 | 100% | $0.00 | 0% |
| SENIOR POLICY ADVISOR -GEORGE FULLER | AN-T | $ 1,075.32 | $1,076.00 | 24 | $25,808.00 | $0.00 | 0% | $23,227.20 | 90% | $0.00 | 0% | $2,580.80 | 10% | $0.00 | 0% |
| RECEPTIONIST -MIKELA KANE | A-T | $ 1,458.33 | $1,459.00 | 24 | $35,000.00 | $0.00 | 0% | $31,500.00 | 90% | $0.00 | 0% | $3,500.00 | 10% | $0.00 | 0% |
| QUALITY CONTROL SPECIALIST -BARBARA JAMES | A-T | $ 909.90 | $910.00 | 24 | $21,838.00 | $0.00 | 0% | $19,654.20 | 90% | $0.00 | 0% | $2,183.80 | 10% | $0.00 | 0% |
| DEVELOPMENT ASST. -VACANT | A-T | $ 2,000.00 | $2,000.00 | 24 | $48,000.00 | $0.00 | 0% | $0.00 | 0% | $43,200.00 | 90% | $4,800.00 | 10% | $0.00 | 0% |
| | | $ - | $0.00 | 24 | $0.00 | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% |
| | | | | | $0.00 | $0.00 | | $0.00 | | $0.00 | | $0.00 | | $0.00 | |
| Total Admin Salaries - Non Technical | 3 | | | | $284,164.00 | $0.00 | 0% | $240,783.30 | 85% | $14,964.30 | 5% | $28,416.40 | 10% | $0.00 | 0% |
| Total Admin Salaries - Technical | 8 | | | | $382,173.00 | $0.00 | 0% | $300,755.70 | 79% | $43,200.00 | 11% | $38,217.30 | 10% | $0.00 | 0% |
| Total Maintenance Salaries | 1 | | | | $51,917.00 | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% | $51,917.00 | 100% | $0.00 | 0% |
| Total Tenant Service Salaries | 0 | | | | $0.00 | $0.00 | #DIV/0! | $0.00 | #DIV/0! | $0.00 | #DIV/0! | $0.00 | #DIV/0! | $0.00 | #DIV/0! |
| Utilities Labor | 0 | | | | $0.00 | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% |
| Other | 0 | | | | $0.00 | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% | $0.00 | 0% |
| **Totals** | | | | | **$718,254.00** | **$0.00** | **0%** | **$541,539.00** | **75%** | **$58,164.30** | **8%** | **$118,550.70** | **17%** | **$0.00** | **0%** |

To the best of my knowledge, all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate.
WARNING: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012: 31 U.S.C. 3729, 3802)

Executive Director or Designated Official

Date